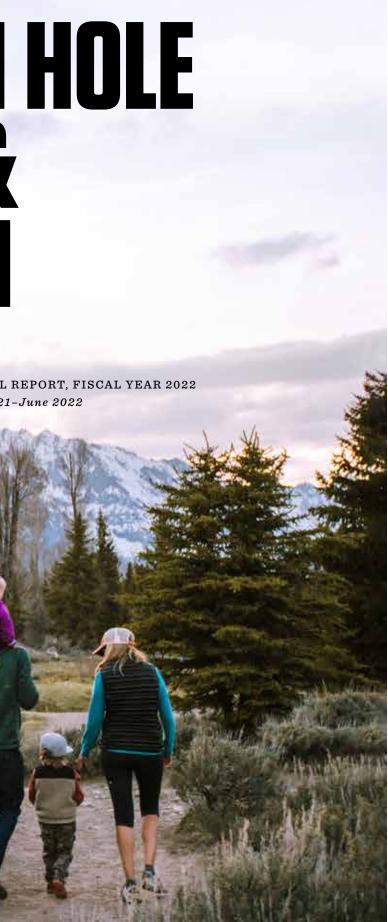
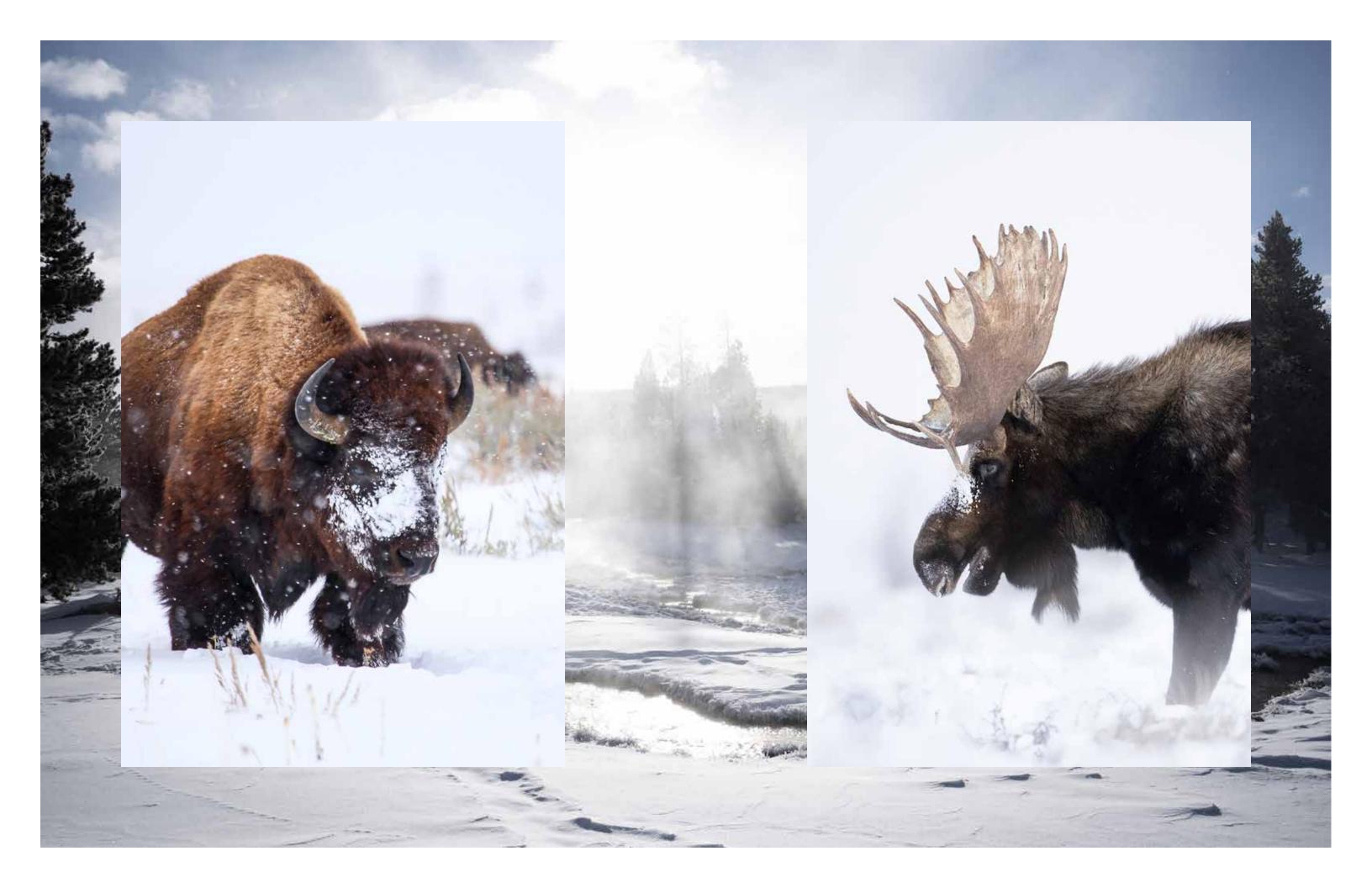


VisitJacksonHole.com ©2023 Jackson Hole Travel & Tourism Board

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OUR MISSION

To effectively spend lodging tax funds to promote travel and tourism in Teton County in a manner that is consistent with the shared values of our community. Our contributions reflect stewardship of our natural resources, highlight our outstanding assets and amenities, and strive for sustainability.



OUR VISION

As a world leader in responsible tourism, the Jackson Hole Travel & Tourism Board is dedicated to developing a healthy and vibrant fall, winter, and spring economy that preserves our natural capital and enhances the well-being of our community.

A MESSAGE FROM OUR CHAIRMAN

On behalf of the publicly appointed all-volunteer Board, it is my great privilege and honor to present the seventh edition of the Jackson Hole Travel & Tourism Board (JHTTB) annual report for fiscal year (FY) 2022. Teton County's lodging tax collections for the year remained record-breaking, affording the JHTTB to more purposefully steward assets that support our most valuable tourism product, grounded in the backdrop of our cherished public lands within the greater Yellowstone ecosystem in the State of Wyoming.

The historic tailwinds of visitation reported in FY 2021 continued, keeping destinations that included Jackson, Grand Teton and Yellowstone National Parks, and surrounding areas at the top of travelers' lists. Resulting economic health, coupled with broadened statutes at the state level, has allowed the JHTTB to meet destination demands with better balance.

While pursuing the data and metrics presented here (defined by the fiscal calendar dated July 2021 to June 2022), we may also consider the most current collections, albeit with the hindsight of 2023 perspective. As this report goes to print, January 2022 to October 2022 lodging tax receipts tally at \$7,954,967, with a forecast of \$8,746,632 for FY 2023.

- 60% of the redistributed total from lodging tax collections is \$5,247,979
- The remaining 40% allocated to the Town of Jackson and Teton County is \$3,498,653
- Standing results are trending down 5% from our estimated tax collection and 10% year over year

The JHTTB is keeping a careful eye on market fluctuations as we consider shifts and evolutions in our mission, vision, and actions.

The Wyoming Statute defining decision-making and the actions it informs entrusts the JHTTB to budget and allocate lodging tax dollars toward "expenditures for travel and tourism promotional materials," as well as "events, educational materials, and other specific tourism related objectives, including those as identified as likely to facilitate tourism or enhance the visitor experience." These mandates drove the resulting actions and activities reflected in the JHTTB's reporting.

The deliverables showcased here include a range of Board objectives. Examples of the statute at work include creative advertising in our nationally recognized campaigns produced by our agency of record, Colle McVoy, to promoting tours and staging events on the local level. Such activations for FY 2022 afforded everything from large-scale events like the Natural Selection Tour and the Rendezvous Spring Festival to more intimate and equally impactful community efforts that supported organizations like the Jackson Hole Ski & Snowboard Club and Central Wyoming College's Teton Pow Wow Showcase.

From a guest perspective, we met our tourism-related objectives with support from longstanding community partners while welcoming new approaches to visitor services grounded in education. Our facilitation and enhancement of tourism and the visitor experience were delivered via visitor services and global destination sales, with partners at the Jackson Hole Chamber of Commerce and Jackson Hole Air. This year, similar objectives were met with the successful funding of enhanced and expanded visitor services and experiences through our landmark \$1 million funding of Friends of the Bridger-Teton's Ambassadors for Responsible Recreation campaign and programming.

Enhanced visitor services spanning all corners of the valley — from Jackson's historic Town Square to far-reaching campsites on Forest Service land in Bridger-Teton — are defined by strategic shared objectives designed to attract and better serve conscientious travelers. In an attempt to promote and foster the same spirit of care and attention at the community level, we've continued our forwardthinking Sustainable Destination Management Plan process under the guidance of experts from George Washington University's International Institute of Tourism Studies and Confluence Sustainability to great success, as evidenced by an unprecedented level of community engagement and active, essential stakeholder participation across all categories.

As the world recalibrates from years of persistent unknowns and the constant of change, travelers and host communities both demand a level of service that values sharing tourism space that is well-managed for all. While inventorying these emerging trends and demands, the JHTTB and its partners from all sectors are actively assessing the positive and negative impacts of tourism, with an ultimate focus of enhancing benefits, mitigating drawbacks, and setting high standards.

Collectively, we can be proud of proactive steps to reach our goal of servicing our surroundings and the people and businesses supporting it by soundly and successfully integrating marketing *and* management practices at the destination level. Where these actions intersect underpins all that we do here in Teton County from a JHTTB perspective, afforded by the lodging tax.

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\$1.5 billion travelgenerated spending

7,740 travelgenerated jobs

\$96.5 million travelgenerated taxes

TRAVEL AND TOURISM AT WORK FOR TETON COUNTY

Tourism is the lifeblood of Teton County. It drives the local economy and supports hundreds of accommodation providers, restaurants, tour operators, and other businesses. In 2021, Teton County welcomed over 1.6 million overnight visitors.

Travelers spent \$1.5 billion, which generated \$96.5 million in state and local tax receipts. Daily spending by visitors to Jackson Hole averaged around \$398 per day in the winter months and \$322 per day in the summer months. Visitors reported allocating most of their daily spending to lodging.

Travel-generated tax revenues help support local communities through public services and local infrastructure projects. If not for the taxes generated by the travel and tourism industry, the average household in Teton County would have paid \$10,034 more in taxes for existing public services.

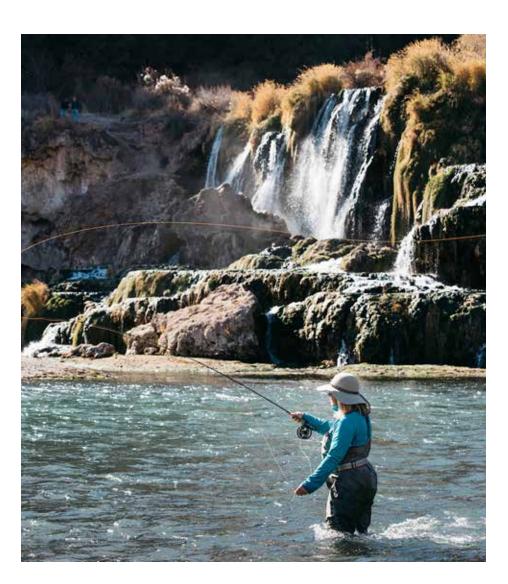
The 7,740 jobs supported by travel represent 22.2% of Teton County's total employment. Without those jobs, the 2021 Teton County unemployment rate of 3.2% would have been 25.4%.

TRAVEL AND TOURISM IS WYOMING'S SECOND-LARGEST INDUSTRY

Wyoming welcomed 8.2 million overnight visitors, who spent over \$4.3 billion in 2021.

Visitor spending directly affected Wyoming's economy by generating \$259 million in local and state tax revenues, which help fund jobs and public programs.

Each Wyoming household would have had to pay approximately \$1,091 more in taxes without the tax revenue generated by the travel and tourism industry.





TRAVEL AND TOURISM IS ONE OF WYOMING'S LARGEST EMPLOYERS

Travelers to the state supported 43,880 jobs in Wyoming, including 30,850 directly in the travel industry and 13,030 in other industries.

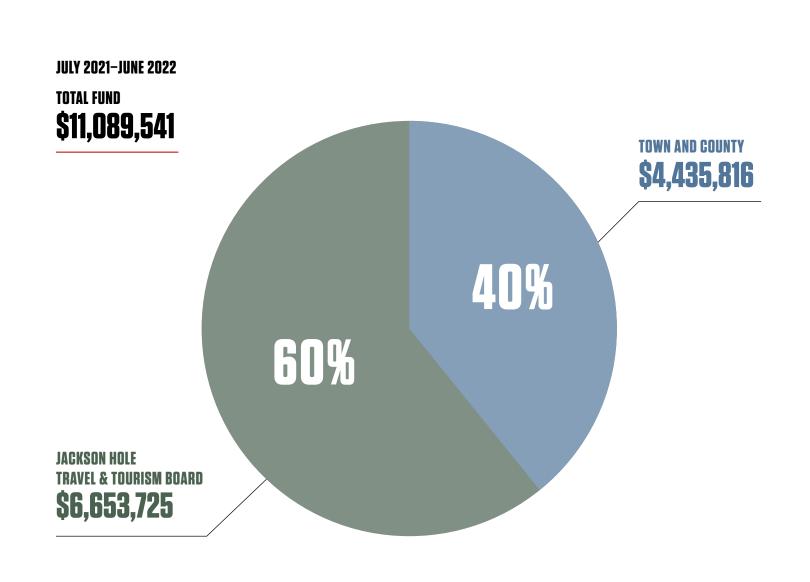
Travel spending generated about \$1 billion in direct payroll and an additional \$675.9 million in other industries.

Travel and tourism support 7.6% of total employment in Wyoming. Without travel and tourism jobs, Wyoming's 2021 unemployment rate would have gone from 4.5% to 12.1%.

LODGING TAX

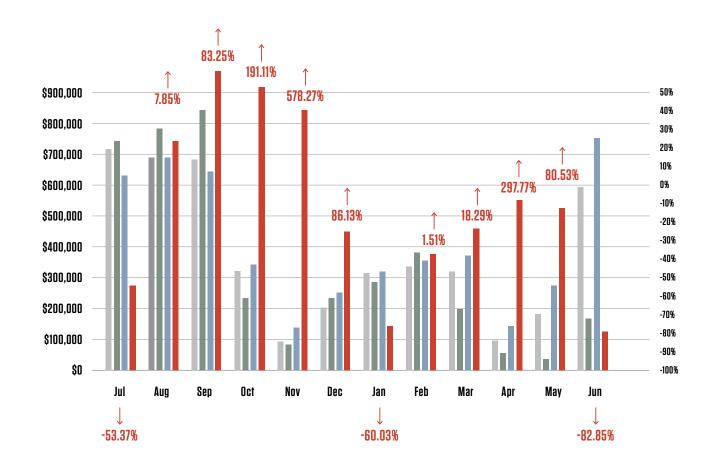
In the State of Wyoming, a 5% lodging tax is collected 60% of these funds managed by the JHTTB for on overnight stays at hotels, motels, RV parks, campgrounds, guest ranches, rental properties, and other lodging facilities around the state. 3% is in the Wyoming Statutes. The balance (40%) is remitted to the state and used to fund the Wyoming Office of Tourism and the Wyoming Tourism Board. The remaining 2% stays in Teton County, with infrastructure and services.

destination marketing, tourist education, events, and other tourism-related initiatives as outlined managed by the Town of Jackson and Teton County, primarily to mitigate the impacts of tourism on



LODGING TAX receipts and annual comparisons

MONTH	FY19	FY20	FY21	FY22	Growth FY18–FY19	Growth FY19–FY20	Growth FY20–FY21	Growth FY21–FY22
July	\$716,556.41	\$748,540.87	\$621,405.15	\$289,768.90	-5.30%	4.46%	-16.98%	-53.37%
August	\$695,339.54	\$780,037.15	\$695,976.34	\$750,611.73	-14.02%	12.18%	-10.78%	7.85%
September	\$682,496.27	\$847,088.44	\$636,968.10	\$1,167,252.74	8.02%	24.12%	-24.81%	83.25%
October	\$321,445.04	\$230,259.39	\$340,534.23	\$991,337.20	97.86%	-28.37%	47.89%	191.11%
November	\$89,904.71	\$80,786.32	\$121,336.76	\$822,991.73	125.70%	-10.14%	50.19%	578.27%
December	\$204,404.67	\$231,383.75	\$248,344.51	\$462,241.84	-9.37%	13.20%	7.33%	86.13%
January	\$308,278.95	\$286,428.74	\$306,369.22	\$122,444.68	6.43%	-7.09%	6.96%	-60.03%
February	\$341,078.00	\$378,096.17	\$368,116.43	\$373,678.15	9.56%	10.85%	-2.64%	1.51%
March	\$318,747.78	\$195,108.64	\$380,739.65	\$450,288.15	21.52%	-38.79%	95.14%	18.29%
April	\$95,625.76	\$64,086.17	\$143,605.03	\$571,212.27	-5.59%	-32.98%	124.08%	297.77%
May	\$185,656.58	\$45,164.94	\$289,768.90	\$523,109.45	-4.48%	-75.67%	541.58%	80.53%
June	\$592,641.44	\$222,251.87	\$750,611.73	\$128,687.63	-9.94%	-62.50%	237.73%	-82.85%
Total	\$4,552,175.15	\$4,109,232.45	\$4,903,776.05	\$6,653,724.77	25.00%	-\$9.73%	19.34%	35.68%



WHAT THE LODGING TAX MEANS for our town

In FY 2022, \$1,168,000° of the income received by the Town of Jackson through the lodging tax was held in funds for future expenses dedicated to public transportation, public safety, parks and recreation, and pathways.

PUBLIC TRANSPORTATION

In FY 2022, \$385,000 of the income received by the Town of Jackson through the lodging tax was used to fund the Southern Teton Area Rapid Transit (START) system.

PUBLIC SAFETY

In FY 2022, \$427,000 of the income received by the Town of Jackson through the lodging tax was allocated to this nonrestricted fund.

PARKS AND RECREATION

In FY 2022, \$305,000 of the income received by the Town of Jackson through the lodging tax was dedicated to parks and recreation.

PATHWAYS

In FY 2022, \$51,000 of the income received by the Town of Jackson through the lodging tax was dedicated to pathways.

WHAT THE LODGING TAX MEANS for our county

PUBLIC SAFETY

In FY 2022, \$150,000 of the revenue from the lodging tax to Teton County was expended for the general In FY 2022, \$150,000 of the revenue from the lodging operations of the Jackson Hole Fire/EMS department. tax to Teton County was expended for the general The mission of the Jackson Hole Fire/EMS department operations of the Historical Society and Museum, is the protection of life and property from the adverse which collects, preserves, and explores the region's rich effects of fires and medical emergencies, and from history and creates educational programs to preserve exposure to manufactured and/or natural dangerous and promote the unique character of Jackson Hole. conditions.

PARKS AND RECREATION

In FY 2022, \$355,000 of the revenue from the lodging tax to Teton County was expended for the general operations of the Teton County parks and recreation department. This funding provided support for activities including but not limited to snow plowing, trash pick-up, and general park cleaning and maintenance.

PUBLIC TRANSPORTATION

In FY 2022, nearly \$166,944 of the revenue from the lodging tax to Teton County supported the general operations of the START bus system.





JACKSON HOLE HISTORICAL **SOCIETY AND MUSEUM**

GRAND TARGHEE

Teton County granted \$71,400 to Grand Targhee Ski Resort for enhanced public transportation to the resort.

GENERAL FUND

Also, \$634,203 went to the general fund utilized in many county departments such as the sheriff's office, county pathways, and dispatch, and for general projects geared toward visitor impact.

WHAT THE LODGING TAX MEANS for marketing and management

In FY 2022, the JHTTB increased funding for the following community partners focused on visitor education and management.

FRIENDS OF THE BRIDGER-TETON

In March 2022, the JHTTB awarded the nonprofit organization Friends of the Bridger-Teton \$1 million to address the many challenges caused by recordbreaking summer visitation in the Bridger-Teton National Forest (BTNF) in Teton County. Funding was earmarked to support a substantial expansion of the Friends of the Bridger-Teton Ambassador Program and the Recreate Responsibly campaign in partnership with the BTNF, Teton Backcountry Alliance, and other community partners.

JACKSON HOLE WILDLIFE FOUNDATION—BEING WILD JACKSON HOLE

In FY 2022, the JHTTB awarded the Being Wild Jackson Hole project \$66,200 to support its goal of strengthening visitor bonds to wildlife conservation by making experiences personally engaging, unique, and enriching. Being Wild Jackson Hole harnesses the enthusiasm of visitors who experience the wild by offering them ways to become fully immersed in Jackson's science and conservation, engendering a sense of stewardship. The organization aims to preserve our natural capital and enhance destination well-being.

JACKSON HOLE NORDIC ALLIANCE

In FY 2022, the JHTTB awarded Jackson Hole Nordic Alliance \$52,000 in its work to encourage people to recreate responsibly on more than 100 trails for Nordic skiing, fat biking, and snowshoeing in Jackson Hole, Teton Valley, and Grand Teton National Park.









LODGING TAX 2022

Travel and Tourism Expenditures

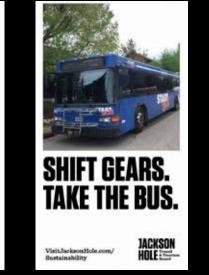


SPRING CAMPAIGN

THE BEST 50 WE IR U CAN 15 IE I COME BACK TO.







/E 11

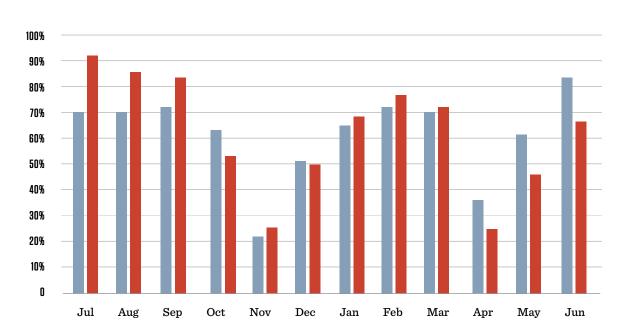
HOLE

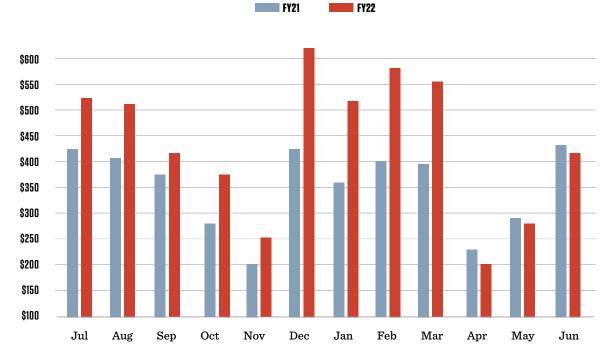




HOTEL RATES

HOTEL OCCUPANCY RATES FY22 FY21

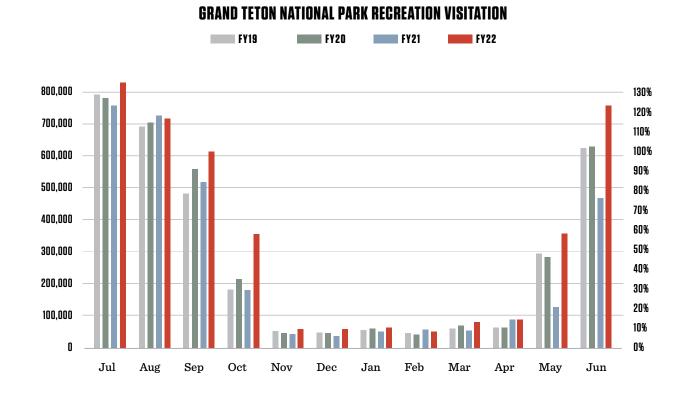




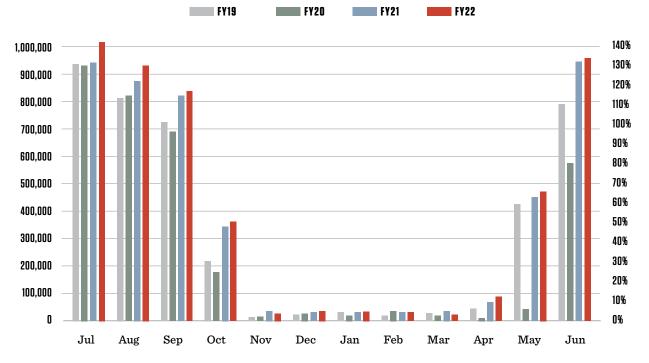
SOURCE DestiMetrics

HOTEL AVERAGE DAILY RATES

NATIONAL PARK VISITATION



YELLOWSTONE NATIONAL PARK RECREATION VISITATION



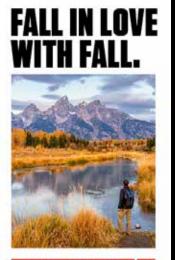
FALL CAMPAIGN







EXPERIENCE FALL IN THE TETONS >>



EXPERIENCE THE TETONS >>



18





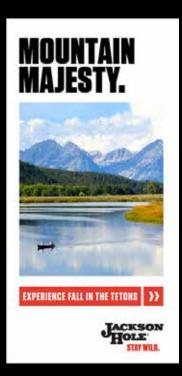
HOLE





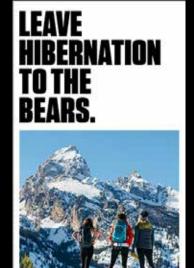




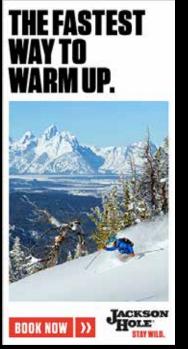


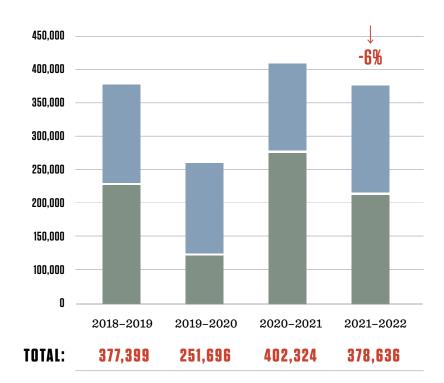
WINTER CAMPAIGN





HOLE BOOK NOW >>





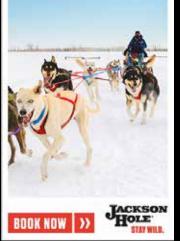




BOOK NOW >>

HOLE

OUR KIND OF RUSH HOUR.



479,721 TOTAL SITE VISITS (114% GROWTH)

2,708 TAG RESPONSIBLY GEOTAGS

The date range for this annual report is 7/1/2021-6/30/2022, but when we look back on this time, it marks a significant shift in our strategy. Our marketing took a reduced seasonal travel approach, focusing less on increasing travel (push) during the fall, winter, and spring seasons and focusing more on educating people who were actively planning, booking, or traveling to the destination with messaging about safety, sustainability, and how to travel responsibly to better manage the destination.

INBOUND PASSENGERS BY SEASON

WINTER SUMMER



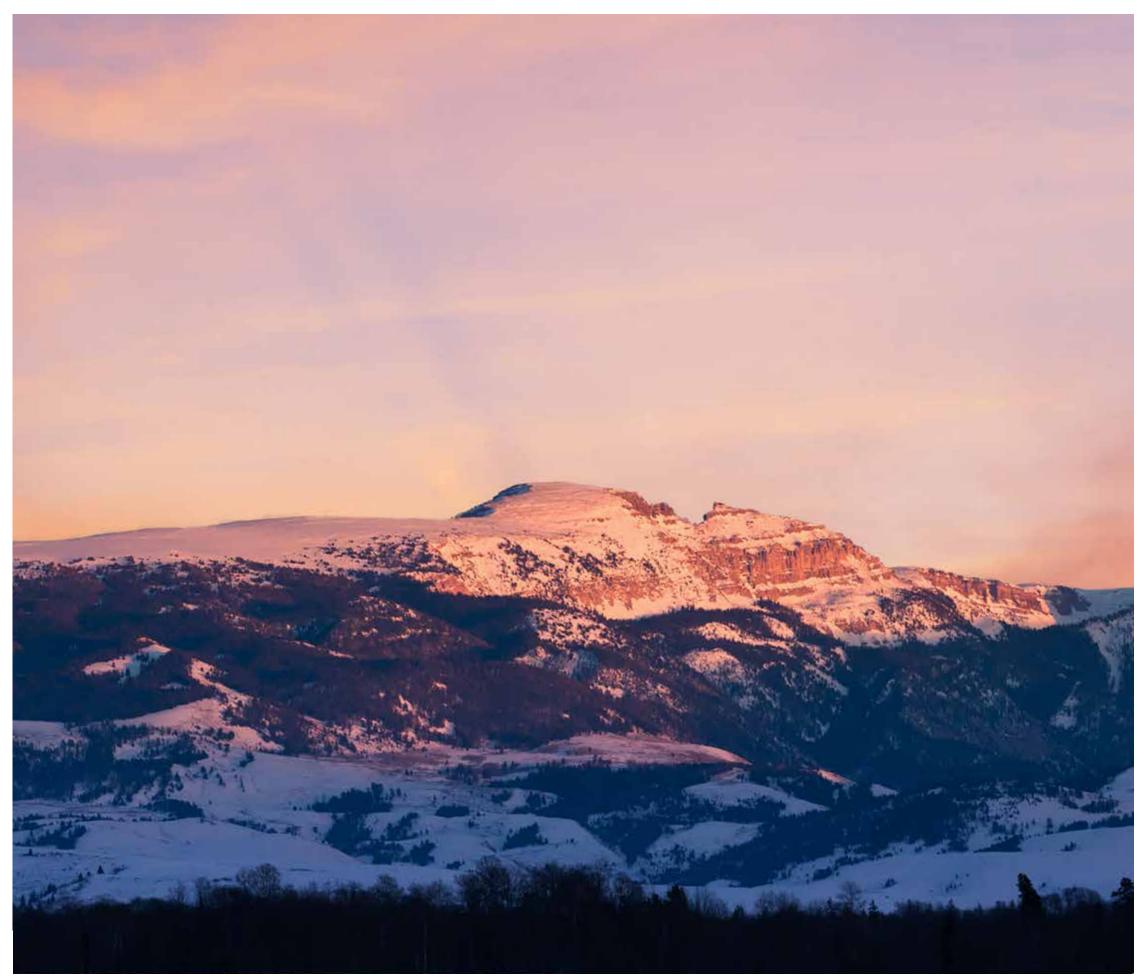


53,798 FACEBOOK SOCIAL FOLLOWERS (3,850 NET GROWTH)



LODGING TAX 2022

Visitor Experience and Tourism Objectives





SHAPING THE FUTURE OF TOURISM IN TETON COUNTY

In late fall 2021, the JHTTB commenced a landmark travelfocused project to assess the health of Teton County's tourism landscape. The year-long-plus effort, known as the Sustainable Destination Management Plan (SDMP), is a process that reviews and takes inventory of Jackson's and Teton County's tourism economy. For this project, the JHTTB assumed a leadership position to provide the resources and funding to charge travel industry academics and experts at George Washington University's International Institute of

Tourism Studies and Confluence Sustainability with the task of delivering an assessment, recommendations and a plan to optimize tourism. The plan realizes a five-year framework for guiding Teton County toward a sustainable future with the purpose of ensuring that tourism is a positive force for nature, the community, and the economy. Convening key stakeholders in developing long-term strategies and structures for the destination is a cornerstone of this ongoing undertaking.

Engage Teton County

platform

8 4,777 10 38 2 residents who monthly meetings interviews with tourism full-day in-person focus groups visioning and planning participated in the with with over leaders, public land managers, and elected workshops with tourism sentiment MITTEE **150 TOURISM LEA** officials **60 STAKE** survey MFMRFRS 12 1,989 7,392 538 4 Tripadvisor online individuals who individuals who work sessions with community meetings have signed up reviews analyzed for interacted on the with 48 ATT IN DRIGGS, ID, and

to develop

PRIORITY FOCI

DISCOVERY AND VALIDATION PROCESS

SDMP CAMPAIGN



SUSTAINABLE DESTINATION MANAGEMENT PLAN PROGRESS

PHASE 1: INVENTORY OF EXISTING CONDITIONS

 Lounch Steering Committee Develop Stakeholder Engagement Plan and Create Resident Tourism Sentiment Survey Review Composhensive Analysis of Existing De Druft Situation Analysis Report



0

PHASE 2: ON-SITE ASSESSMENT Launch Resident Tourism Sentiment Survey Lead Community Meetings for Process Introduction and Initial Feedback Collection

Heat 14 Interviews and Forus Groups With Elected Officials, Lond Managers, Busi Civic Leaders Validate Situation Analysis Report

PHASE 3: PARTICIPATORY VISIONING & PLANNING

 Lead In-Person Community Visioning and Host Stakeholder Focus Group Share Workshop Outcomes Report Develop SDMP Initiatives with Stakeholder Group

PHASE 4: PLAN DEVELOPMENT & VALIDATION

Druft Sustainable Destination Management Plan (SDMP)

To learn more and access the final SDMP and supporting research documents, please visit our resource library at engagetetoncountywy.com.

-M



ATTEND A PUBLIC MEETING >>

Represents data from January-December 2022

O ATTENDEES IN JACKS

for the SDMP

project email list











ACKSONHOLF COM/LOCAL SURVEY

HELP SHAPE TOURISM In the tetons.

to create a sustainable destination management plan that will help shape the future of tourism while preserving our way of life. Voice your opinion at a community meeting and take the survey by April 5.

Attend a community meeting.

March 15

:30-8:00 pm

March 16

6:30-8:00 pm Driggs Senior Ce



VISITJACKSONHOLE.COM/LOCALS

JACKSON HOLE Travel HOLE & Tourism





1ACKSON HOLE & Tourism

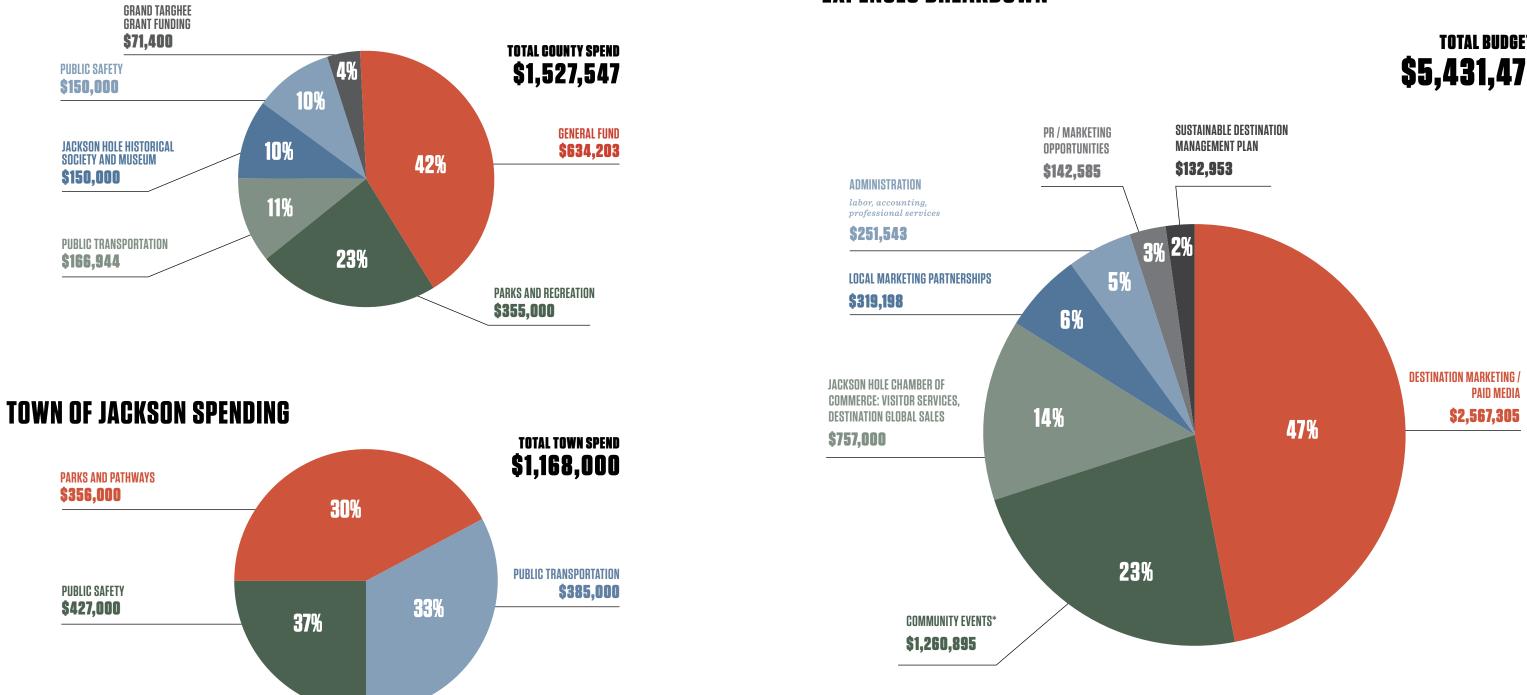




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TETON COUNTY SPENDING

JHTTB FY 2022 BUDGETED EXPENSES BREAKDOWN

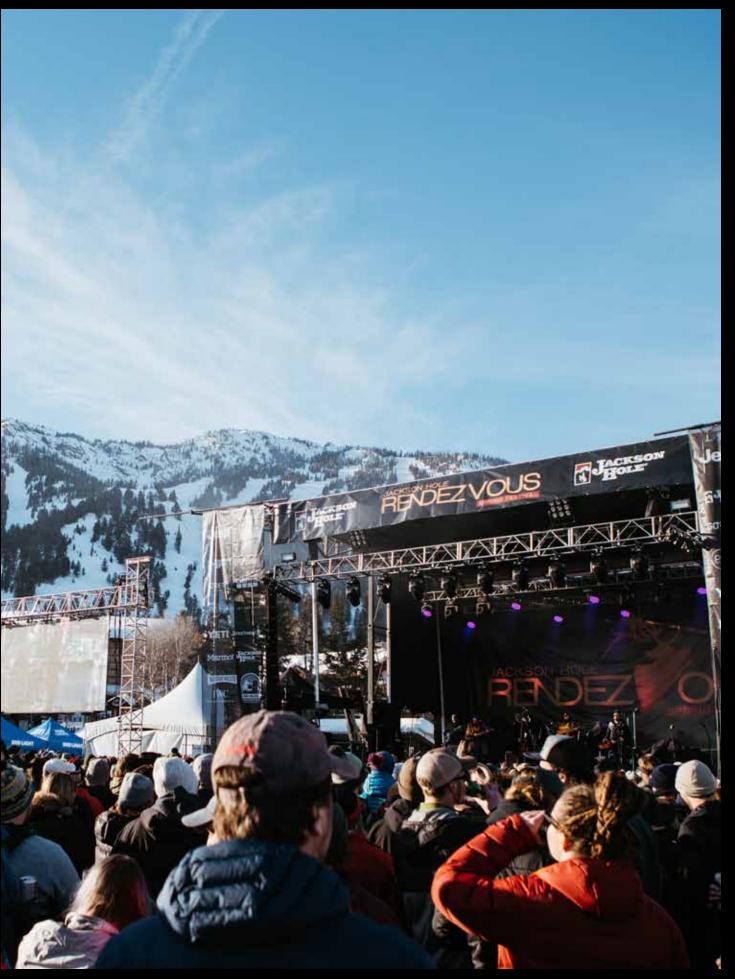


Teton County and the Town of Jackson are responsible for 40% of the funds collected annually from the countywide 2% lodging tax.

The town and county split this 40% based on point of sale. The town's portion of this income is then split into a restricted fund (75%) and a general fund (25%).

The revenue from the lodging tax is used primarily to address the impact that millions of visitors have each year on our community, but it's also reinvested into Teton County. These funds help build a sustainable economic force and high quality of life for our residents.





COMMUNITY EVENTS FUNDED

Thanks to lodging tax collections, a broad offering of community and tourism-related events are partially funded through the JHTTB. These events expand visitor offerings and attractions as an amenity while equally supporting organizations and efforts on the community level.

COMMUNITY CHARACTER	FUNDING
Fall Arts Festival	\$3,000
Pumpkins on Fire	\$3,000
Dancers' Workshop Winter Production	\$3,000
Winter Wonderland	\$5,000
Whodunnit?	\$3,000
Astoria May Hooray	\$3,000

SPORTING EVENTS	FUNDING
Jackson Hole Marathon	\$10,000
Stress Resilience Workshop	\$10,000
Free Ski, Fat Bike, and Snowshoe Event	\$5,500
Veterans Classic	\$3,000
Early Season Racing	\$8,750
Jackson Hole Ski & Snowboard Club Junior Event Series	\$8,750
Snowmobile Hill Climb	\$30,000

MAJOR FESTIVALS	FUNDING
Farm to Fork Festival	\$12,500
Jackson Wild Summit	\$11,300
GlowNights	\$8,500
VIM Presents	\$35,000
Wyoming Chapter of the Wildlife Society Conference	\$7,800
Jackson Hole Food & Wine	\$22,500
Teton Pow Wow Showcase	\$35,000
Old West Days	\$50,000
Rendezvous Fest	\$5,000

LEGACY EVENTS	FUNDING
WYSAW	\$11,500
Fireman's Ball	\$9,500
Stage Stop Race	\$37,000
Jackson Hole Downhill and Pole Pedal Paddle	\$10,000

LARGE EVENTS	FUNDING
YETI Natural Selection Tour	\$350,000
Rendezvous Spring Festival	\$360,000
Million Dollar Music Fest	\$150,000

TOTALS

community character \$20,000

SPORTING EVENTS **\$76,000**

MAJOR FESTIVALS **\$187,600**

LEGACY EVENTS **\$68,000**

LARGE EVENTS **\$860,000**

total **\$1,211,600**

CHAMBER OF COMMERCE-SUPPORTED SERVICES

In FY 2022, lodging tax dollars were allocated to the Jackson Hole Chamber of Commerce to support visitor services, destination sales, and an events liaison position to support the JHTTB's event funding efforts. The Jackson Hole Chamber of Commerce operated dedicated destination visitor service centers in four locations throughout the year, adding an additional post with a Town Square ambassador position funded in June 2022. The total amount granted to the Jackson Hole Chamber of Commerce to support these services was \$757,000.

LOCATION VISITATION AND SERVICES

- Home Ranch Welcome Center visitors 146.309
- **Broadway Offices visitors** 12,360
- Jackson Hole and Greater Yellowstone 121,728 **Visitor Center visitors**
- Jackson Hole Airport visitors 136.569 (first-ever summer and winter presence)
- **Town Square** There is no data counter located in the Jackson Town Square
- **Total emails** 23,312 (data captured by ISP counter)
- **Total phone calls** 14,902 (data captured by Nextiva phone systems analytics)
- Vacation packets sent 2,184
- **Masks** Over 85,000 complimentary face masks were distributed to the visiting public

EVENTS DEPARTMENT

The Chamber of Commerce's event liaison coordinates with the JHTTB's Event Committee to help process and facilitate community character, sporting event, legacy event, large event, and major festival grants. The event liaison also works with the Marketing Committee to maximize marketing efforts and exposure.

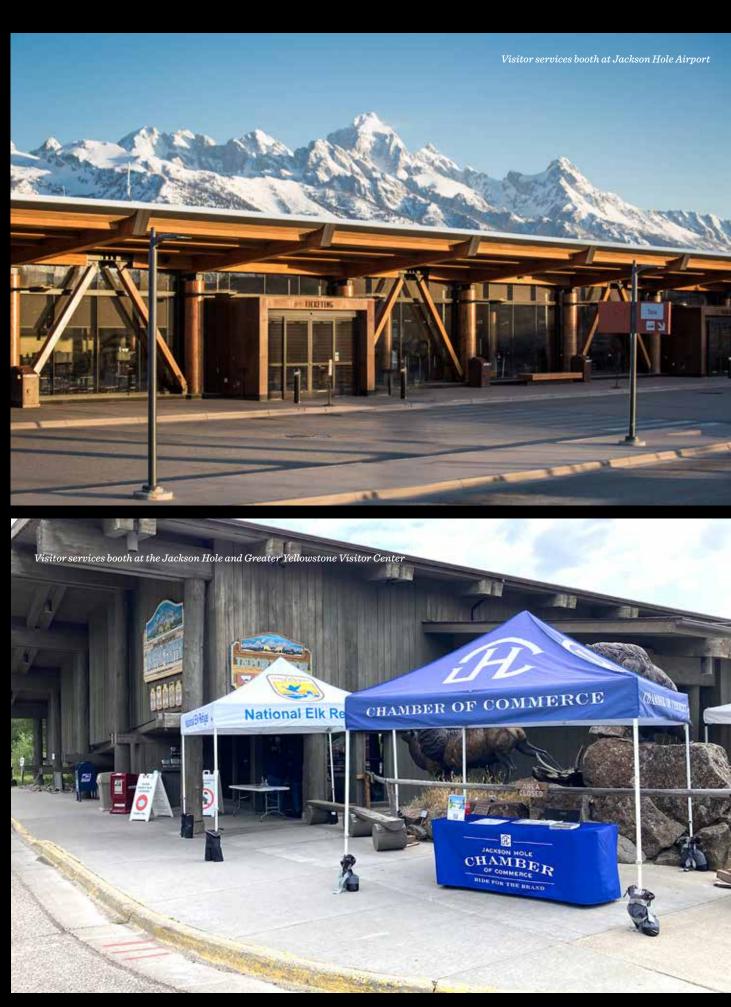
DESTINATION GLOBAL SALES

Trade Shows/Sales Missions Attended

- U.S. Travel Association's IPW September 2021
- IMEX America (meetings and incentives) November 2021
- **Brand USA** Week-long virtual trade show hosted in October 2021 with European countries
- Mission to Mexico City with the Wyoming **Office of Tourism** A sales and public relations mission in January 2022

along with Visit Sheridan and Visit Cheyenne

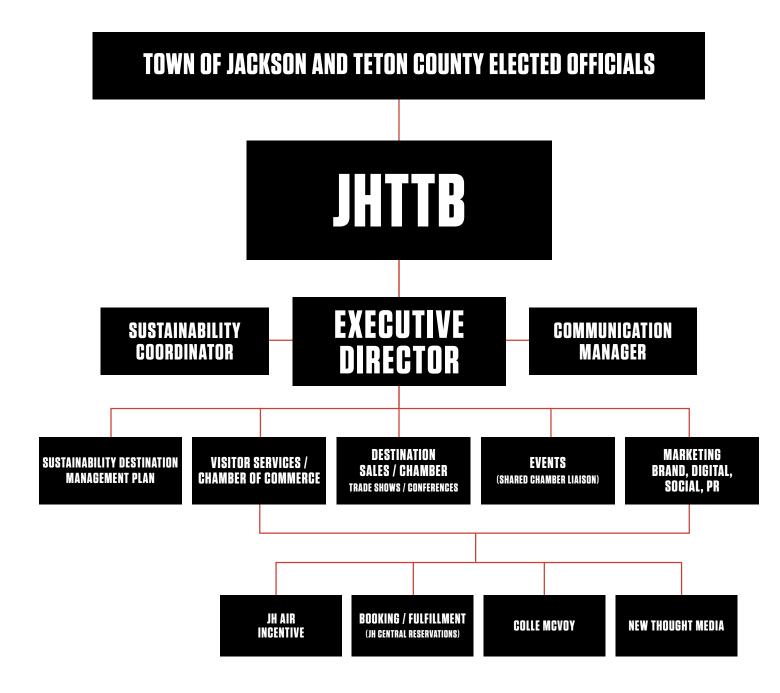
- Go West Summit (domestic and international tour operators) February 2022
- International Sportsmen's Expos Hosted in two cities in March 2022
- International Roundup May 2022
- Snow Travel Shows International Trade Show May 2022
- U.S. Travel Association's IPW June 2022
- Global Meeting & Incentive Travel Exchange June 2022





OUR PARTNERS

The publicly appointed all-volunteer Jackson Hole Travel & Tourism Board works in coordination with key community partners and Teton County stakeholders to exercise the statutes afforded by the lodging tax while honoring the mission and vision of the Board.



FY 2022

JACKSON HOLE TRAVEL AND TOURISM BOARD MEMBERS

MARY BESS

Joined the Board in 2021 Jackson Hole Wildlife Safaris

WILLI BROOKS

Joined the Board in 2017 Secretary Center for the Arts

BRIAN GALLAGHER

CRISTA VALENTINO Joined the Board in 2017 **Current Consulting**

Joined the Board in 2016 Treasurer CityPASS

SUPPORT FOR THE JACKSON HOLE TRAVEL AND TOURISM BOARD

KATHRYN BRACKENRIDGE

Executive Director Jackson Hole Travel & **Tourism Board**

KEITH M. GINGERY

Chief Deputy County Attorney, **Teton County** and Prosecuting Attorney's Office

SUE MUNCASTER

CONFLUENCE

Communications Manager

SUSTAINABILITY

WITH SPECIAL THANKS TO:

MARK BARRON

Teton County Board of County Commissioners

Town of Jackson Vice Mayor, **Town Council Member**

ARNE JORGENSEN

32

CORY CARLSON

Joined the Board in 2017 Chairman Four Seasons Resort and **Residences Jackson Hole**

ERIK DOMBROSKI

Joined the Board in 2018 Vice Chairman The Yarrow Group

JOE MADERA

Joined the Board in 2019 In-Group Hospitality

BRET LINSENMANN

L & L, PC **Certified Public** Accountant

BRITNEY MAGELBY

Event Liaison Jackson Hole Chamber of Commerce

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